



# ***USMC Fiscal Picture: Big and Small***

***MGen D. D.  
Thiessen  
ADC (P&R)***

***SgtsMaj Symposium***



# *Agenda*

- **DC, Programs and Resources**
- **The Process - Planning, Program, Budget and Execution (PPBE)**
- **PR-09 Themes**
- **Resource Overview**
- **Evolving T/E**
- **Appropriation Overview**
  - **Procurement Marine Corps**
  - **Research, Development, Test and Evaluation (RDT&E)**
  - **Military Construction**
  - **Aircraft Procurement**
  - **Global War on Terror/Supplemental Funding**
- **Unfunded Programs List (UPL)**
- **Government Travel Charge Card Program (GTCCP)**



# *Deputy Commandant, Programs and Resources*

- Principal staff agency responsible to the Commandant for developing and defending the Marine Corps financial requirements, policies, and programs.
- Owns the Marine Corps resource allocation process.
- Principal advisor to the Commandant on all financial matters.
- Directs and manages Marine Corps Planning, Programming, Budgeting & Execution (PPBE) process.
- Coordinates the development, documentation, and submission of the Marine Corps portion of the DoN Program Objective Memorandum (POM), the DoD Program Review (PR), and the Marine Corps budget submission.
- Provides direct support to the Assistant Commandant of the Marine Corps for his participation on the Joint Requirements Oversight Council (JROC) and the Deputy's Advisory Working Group (DAWG).

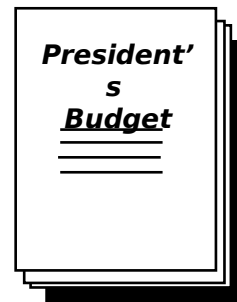
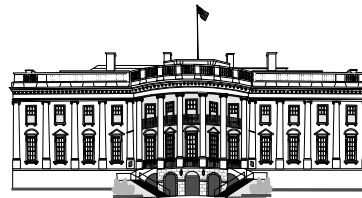
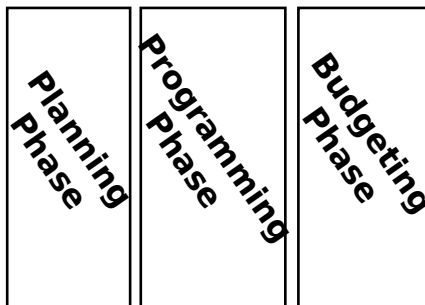
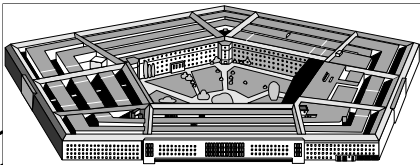


# Defense Within the U.S. Budget Process

**Defense Department prepares a budget**

**Secretary of Defense submits budget to President's Office of Management and Budget**

**President submits budget to Congress**



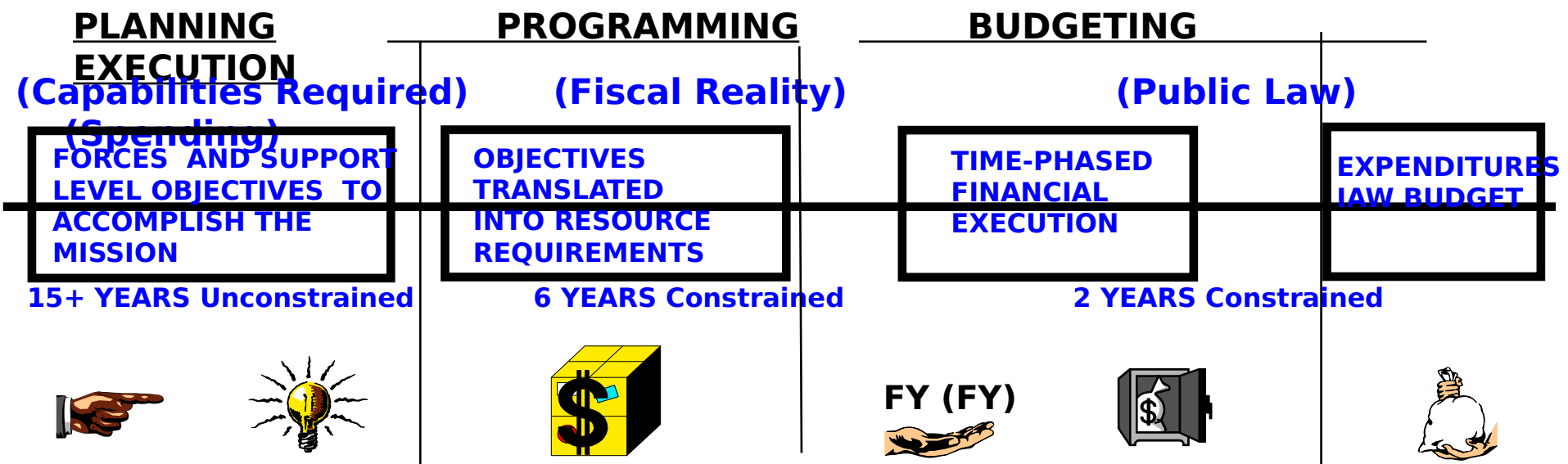
**Budget Legislation**  
**(Authorization & Appropriation)**

**The Defense Department uses the PPBE system to link defense strategy to defense resources**



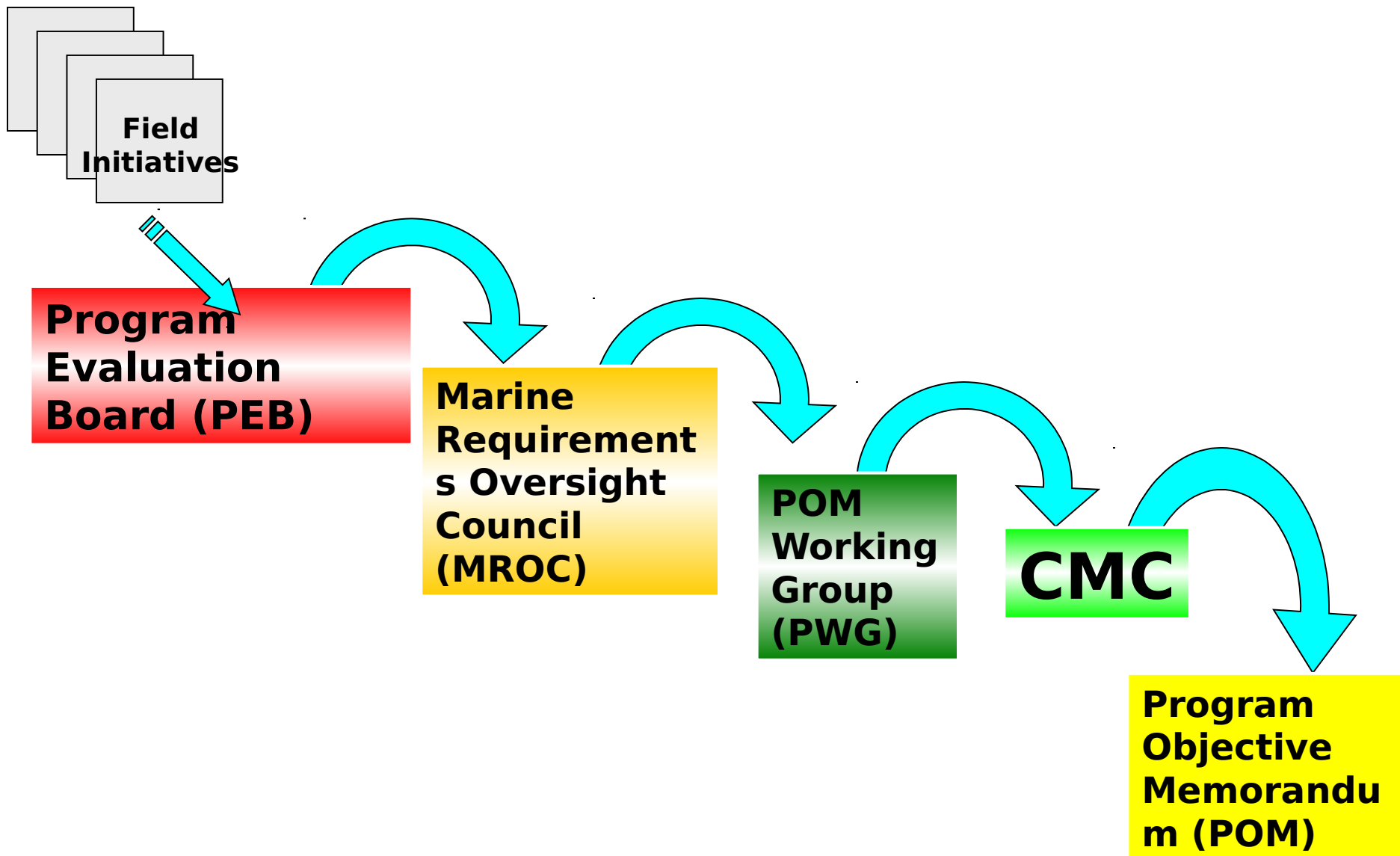


# PPBE Stages



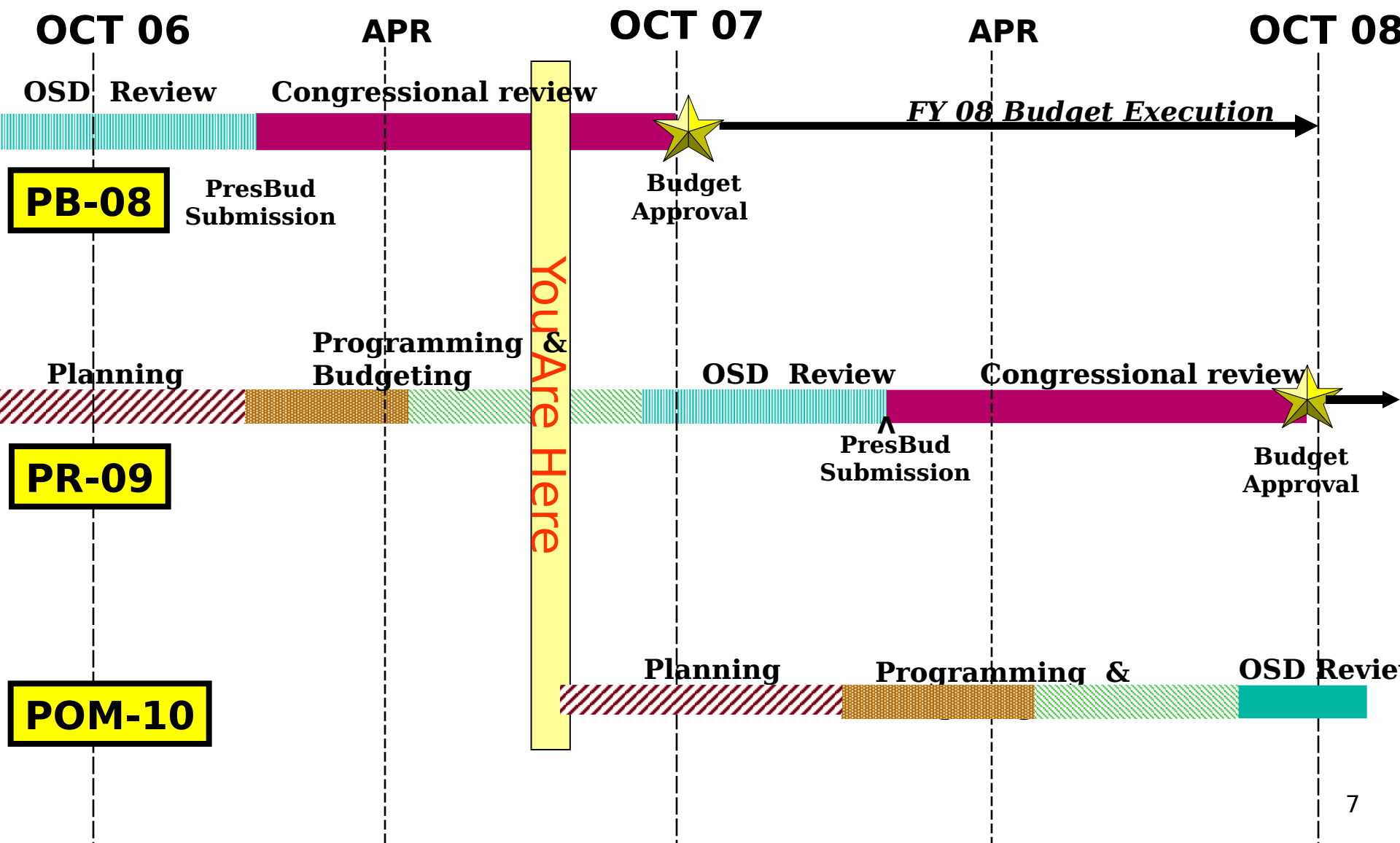


# ***USMC Programming***





# Overlapping PPBE Cycle





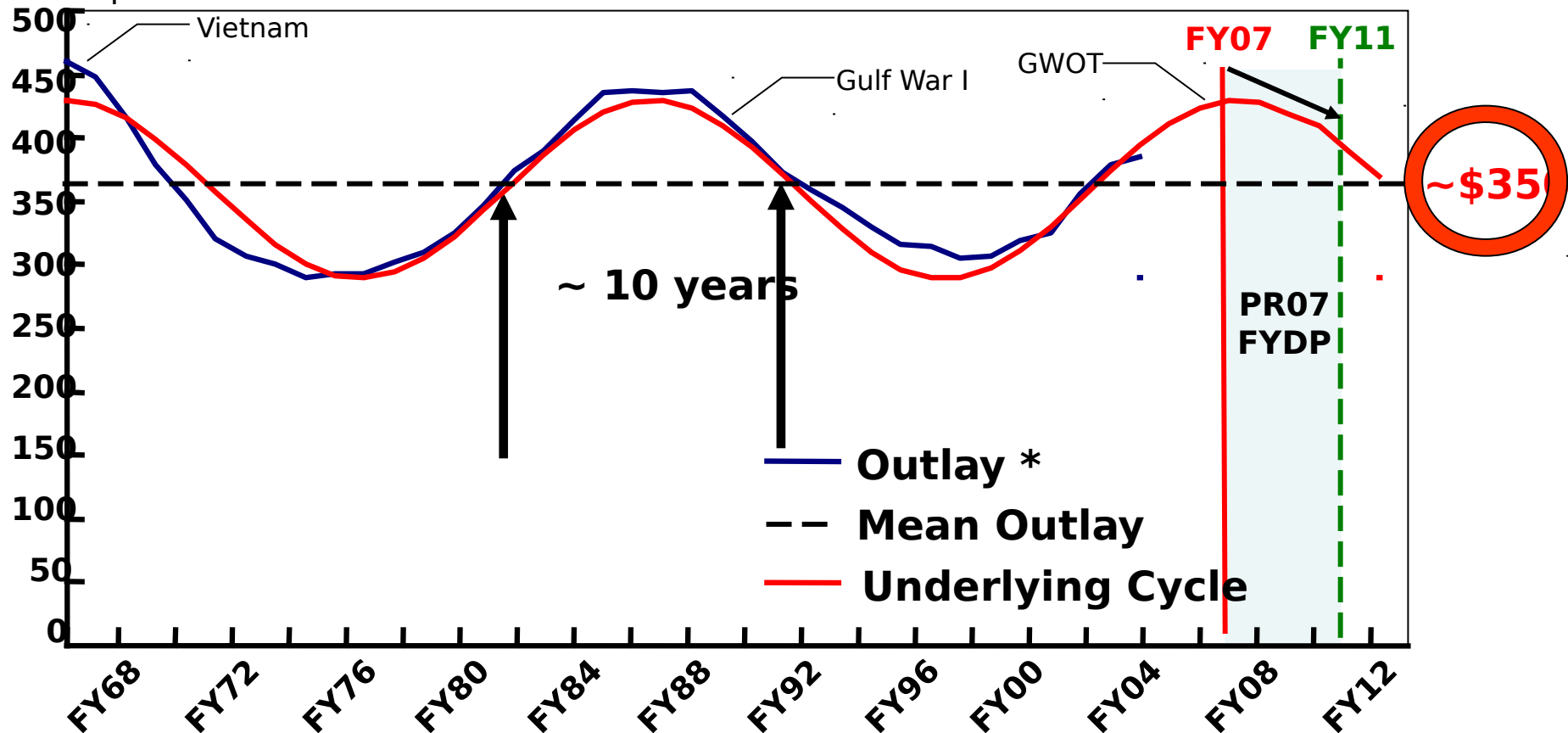
# ***USMC PR-09 Themes***

- **Sustain PB-08 accomplishments:**
  - 202K Balanced Capability Growth
    - » Major redistribution of resources to support plan
  - Irregular Warfare Capability
    - » POM-08 Strategic Planning Guidance initiatives
  - 2X0 BEQs – Quality living space for every Marine by 2011/2012
  - T/E Sustainment



# Strategic Challenges

FY03 \$B

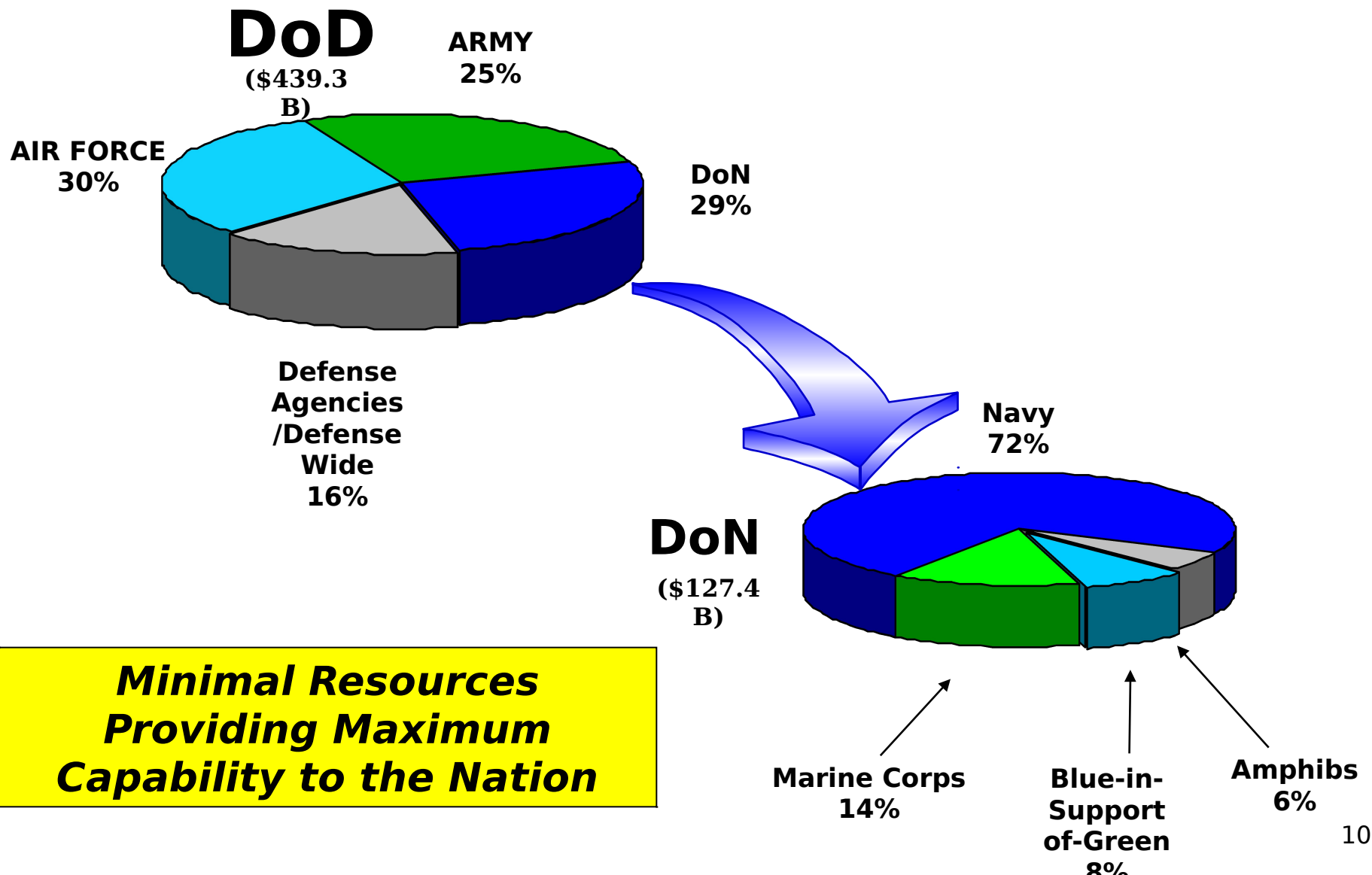


\*Source: CSBA (does not include Supplemental Outlays)

**10-Year Cyclical DoD Outlays**



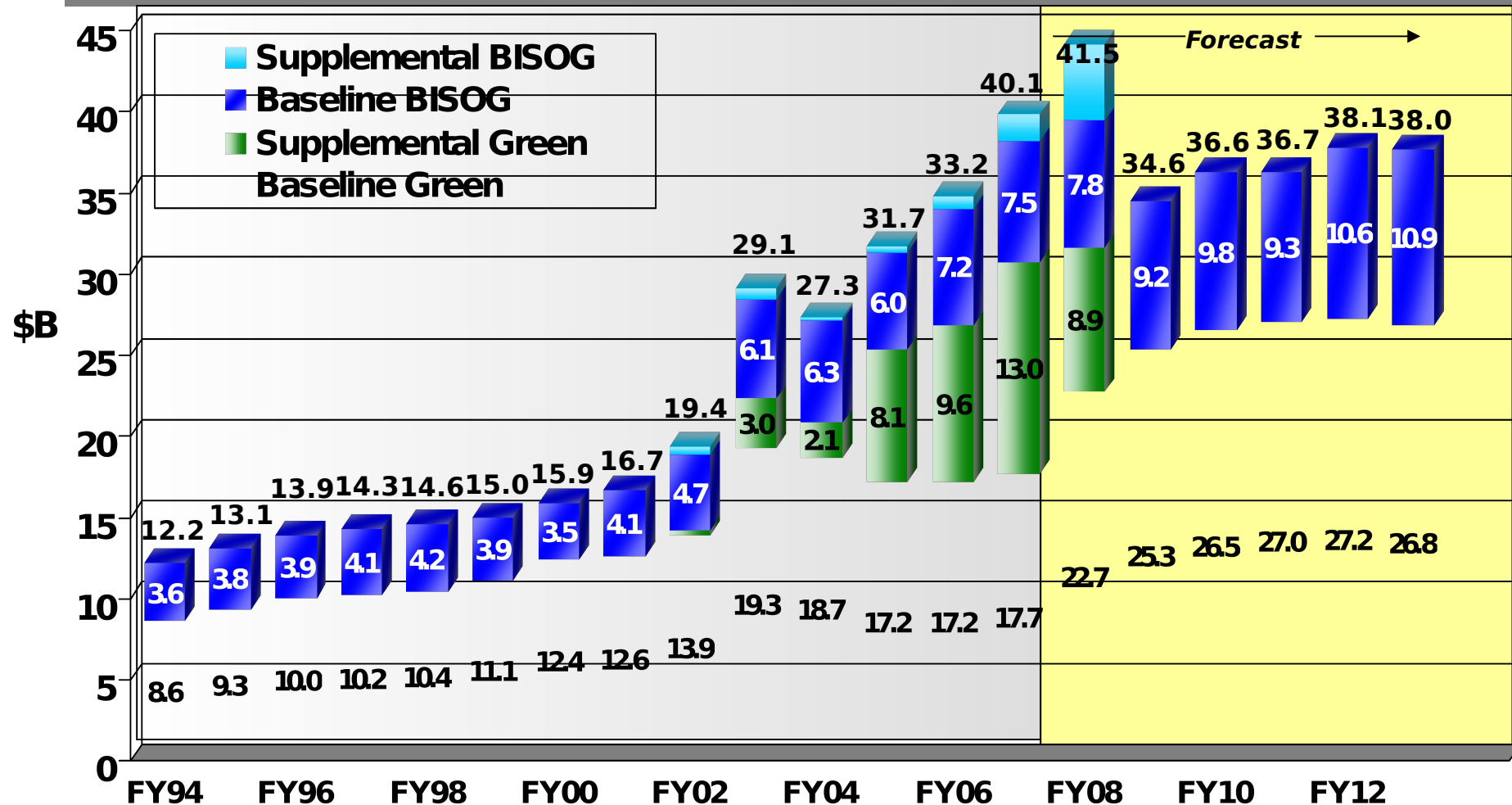
# *DoD to DoN Marine Corps Budget Comparison*





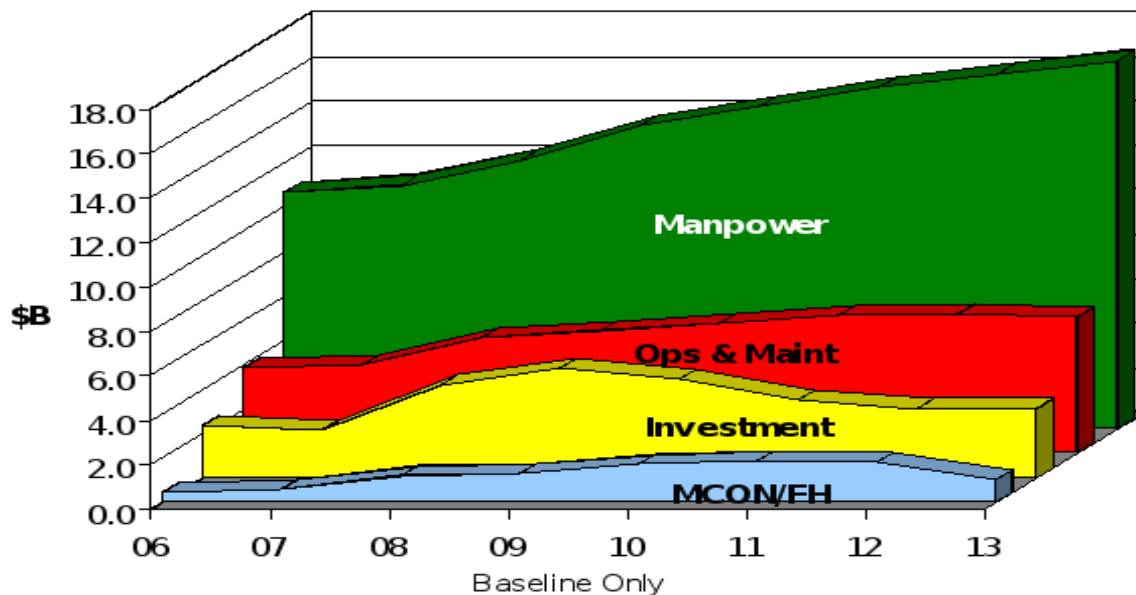
# PR-09 Resource Overview

Current level of effort with no supplemental support would leave \$7B short





# *Fiscal Landscape*



\$ in Billions								
	<b>06</b>	<b>07</b>	<b>08</b>	<b>09</b>	<b>10</b>	<b>11</b>	<b>12</b>	<b>13</b>
Manpower	10.6	11.0	12.1	13.7	14.5	15.4	16.0	16.6
Ops & Maint	3.8	4.0	5.2	5.5	5.9	6.2	6.3	6.1
Investment	2.4	2.1	4.2	4.9	4.4	3.5	3.1	3.1
MCON/FH	0.4	0.6	1.2	1.3	1.7	1.9	1.8	1.0
<b>TOTAL</b>	<b>17.2</b>	<b>17.7</b>	<b>22.7</b>	<b>25.4</b>	<b>26.5</b>	<b>27.0</b>	<b>27.2</b>	<b>26.8</b>
<b>Total BISO</b>	<b>7.2</b>	<b>7.5</b>	<b>7.8</b>	<b>9.2</b>	<b>9.8</b>	<b>9.3</b>	<b>10.6</b>	<b>10.9</b>





# Tables of Equipment Evolving to Meet the Threat

**Sept 11<sup>th</sup> 2001**

**Traditionally Focused  
Table of Equipment**



**Radio Density  
175 Per Battalion**

~\$1.0M



**HMMWV Not Armored  
32 Per Battalion**

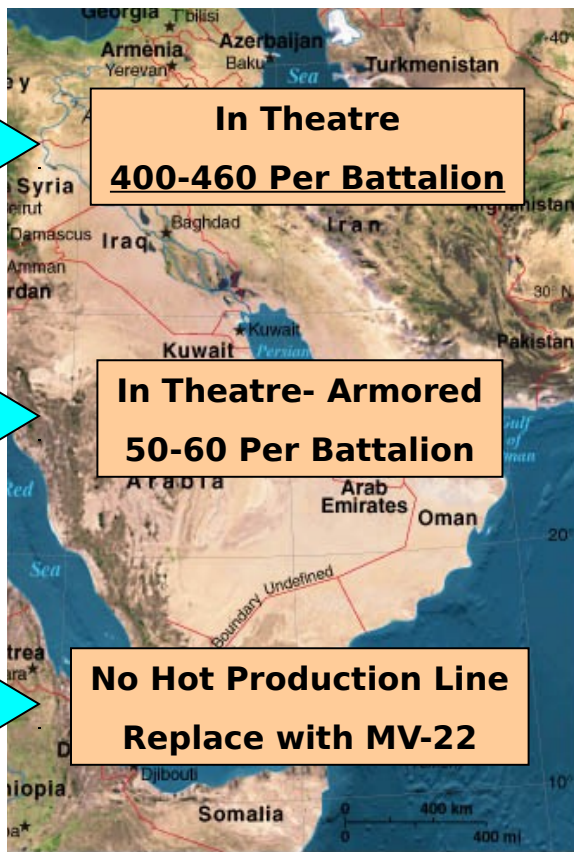
~\$2.2M



**CH-46  
12 Per Squadron**

~\$12.0M

**Iraq / Afghanistan  
In Theatre  
Table of Equipment**



**In Theatre  
400-460 Per Battalion**

**In Theatre- Armored  
50-60 Per Battalion**

**No Hot Production Line  
Replace with MV-22**

**July 17<sup>th</sup> 2006  
Distributed Operations Enabled  
Table of Equipment**



**Radio Density  
1220 Per Battalion**

~\$6.3M



**HMMWV  
Armored  
55 Per Battalion**

~\$8.3M



**MV-22  
12 Per Squadron**

~\$84.0M

**Meeting Theatre Demands, Responding to Lessons Learned & Replacing Destroyed Equipment with 2006 Technology**



# Key Procurement Activities

<b><u>Procurement Marine Corps</u></b>	<b><u>FY06*</u></b>	<b><u>FY07*</u></b>	<b><u>FY08</u></b>
Weapons & Combat Vehicles	\$933	\$774	\$212
Guided Missiles & Equipment	251	216	3
Communications & Electronics	2,179	2,434	376
Support Vehicles	1,221	941	56
Engineer & Other Support	826	1,401	127
Spares & Repair Parts	42	23	13
Marine Corps Ground Forces Augmentation			2,212
<i>FY 07 Supplemental Received and FY08 GWOT Requests</i>		2,253	2,462
<b>Total</b>	<b>\$5,452</b>	<b>\$8,042</b>	<b>\$5,461</b>
<b><u>PANMC</u></b>			
Ammunition	\$628	\$382	\$218
Marine Corps Ground Forces Augmentation			69
<i>FY 07 Supplemental Received and FY08 GWOT Requests</i>		85	521
<b>Total</b>	<b>\$628</b>	<b>\$467</b>	<b>\$808</b>

\* Funding includes baseline and supplemental funding



# *RDT&E*

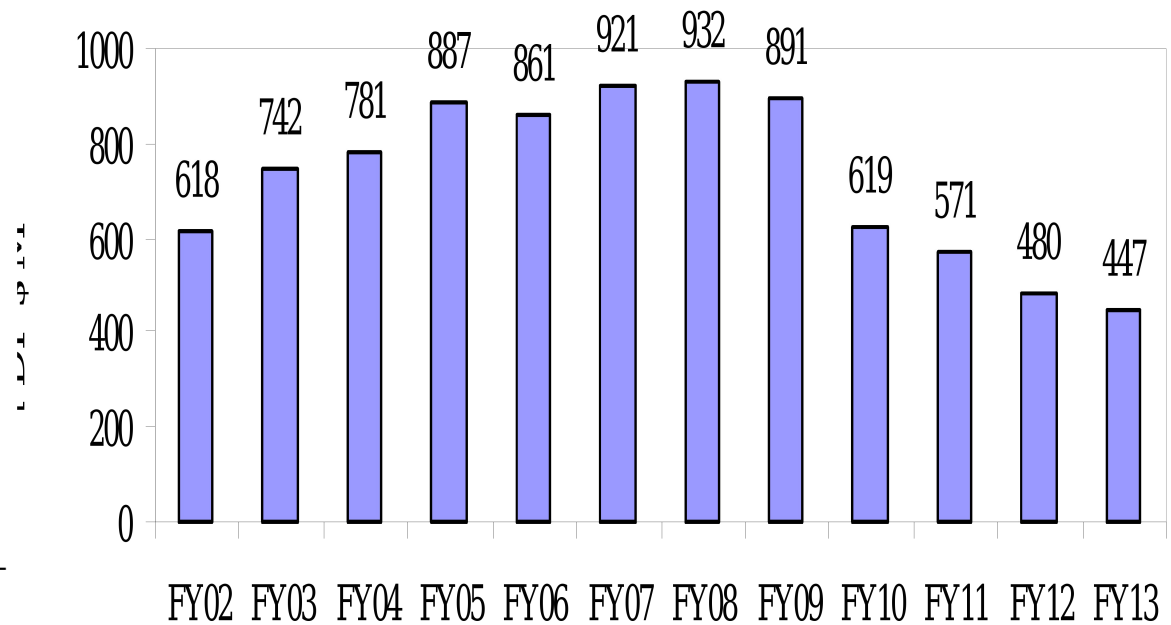
## ▪SUPPORTS FUTURE LONG-TERM MODERNIZATION

- EFV - Continued Development
- Global Combat Support System Marine Corps (GCSS - MC)
- JLTV

## ▪PB08 PROGRAM HIGHLIGHTS

- CAC2S - IOC - 08, Full Rate Production - 08
- Non-Lethal Weapons (Non-Lethal Mortar, Active Denial System, Vehicle

R&D Baseline Budget





# Military Construction Active and Reserve

PB 08 Budget (\$M)	FY 06	FY 07	FY 08
MilCon Active Component	\$215.3	\$471.8	\$945.0
Planning and Design	12.1	21.4	63.1
Total MilCon Active Component	\$227.4	\$493.2	\$1,008.1
MilCon Reserves	\$14.4	\$19.1	\$28.8
Planning and Design	1.3	1.0	0.8
Total MilCon Reserves	\$15.7	\$20.1	\$29.6
GWOT	0	324.3	157.0
Grand Total	\$243.1	\$837.6	\$1,194.7

**Baseline Military Construction for Active and Reserve \$1.0 B**



# Aircraft Procurement PB07 vs. PB08

	FY07	FY08	FY09	FY10	FY11	FY12	FY13	Total 08-13
F-35 (STOVL)	0 0	8 6	20 8	20 14	23 13	26 25	29 25	126 91
MV-22B	14 14	19 21	31 30	35 30	37 30	37 30	37 30	196 171
AH-1Z/UH-1Y	18 11	19 20	23 25	23 28	23 28	23 24	23 24	134 149
KC-130J	4 3	4 4	0 2	0 2	0 2	0 2	0 2	4 14
CH-53K	0 0	0 0	0 0	0 0	0 0	0 0	6 6	6 6
VH-71A	0 0	3 0	4 4	3 3	4 4	4 4	4 4	22 19
<b>TOTAL</b>	<b>36 28</b>	<b>53 51</b>	<b>78 69</b>	<b>81 77</b>	<b>87 77</b>	<b>90 85</b>	<b>99 91</b>	<b>488 450</b>



# *Grow the Force*

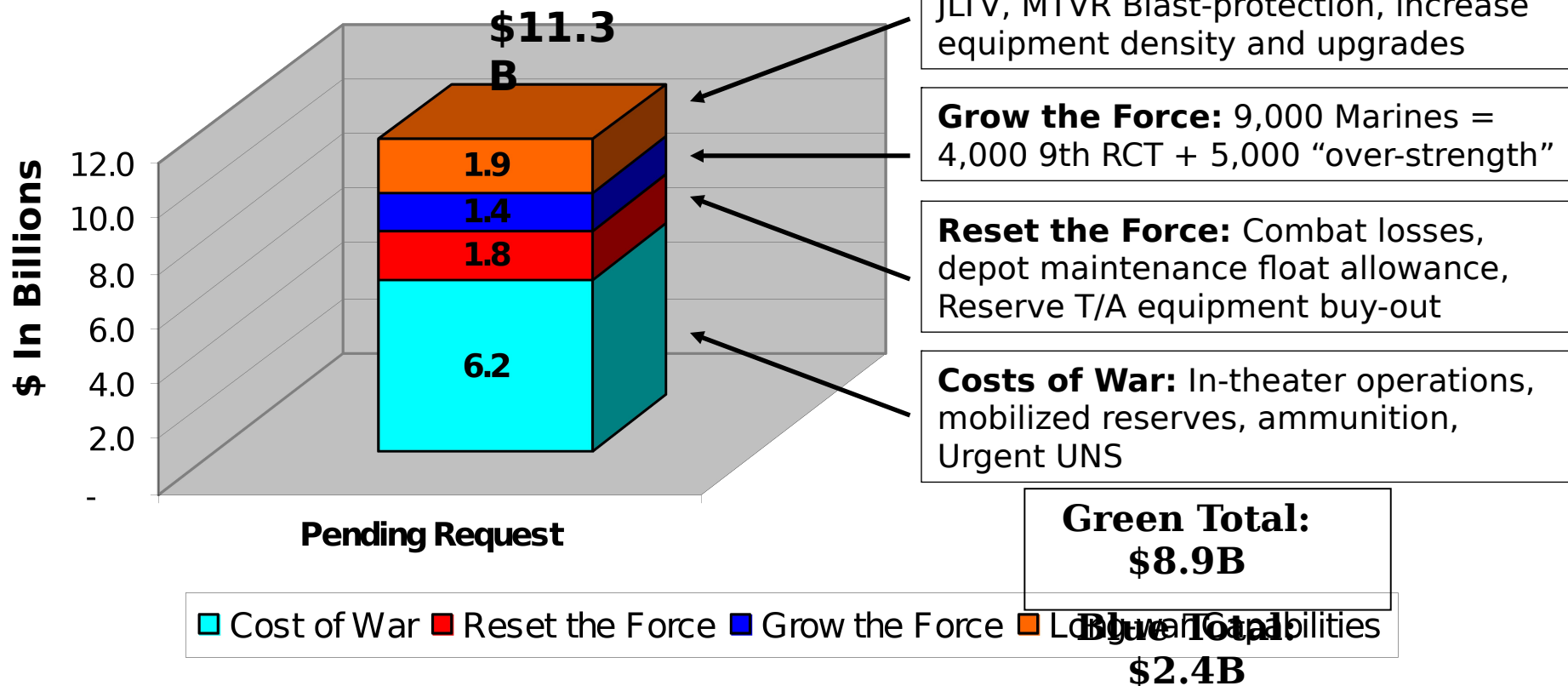
## ***“Three Balanced***

- Achieve 1:2 unit **MEFs** deployment-to-dwell ratio for OIF/OEF
- Right-size the force for current operations and future requirements
- Relieve the operational tempo stress on Marines and families and meet future mission needs
- Execute end strength ramp up as quickly as possible without “stop-loss” or reducing quality
- Build additional capacity to train to



# FY 2008 Supplemental Request

(Green and BISOG)



**Baseline increase of 5,000 Marines + 9,000 Marines in Supplemental = 189K Not authorized without waivers - Need in baseline**



# ***UPL Snapshot***

**Total Items:  
51**

**Total Amount:  
\$3.19B**

	<u><b>Items</b></u>	<u><b>(\$M)</b></u>
<b>Procurement</b>	<b>9</b>	<b>2,857.1</b>
<b>Research and Development</b>	<b>23</b>	<b>192.9</b>
<b>Housing and Military Construction</b>	<b>18</b>	<b>129.6</b>
<b>Operations and Maintenance</b>	<b>1</b>	<b>10.0</b>
	<b>51</b>	<b>3,189.6</b>

***Mine Resistant Ambush Protected Vehicles is the #1 UPL priority for 2008.***





# **Government Travel Charge Card Program (GTCCP)**

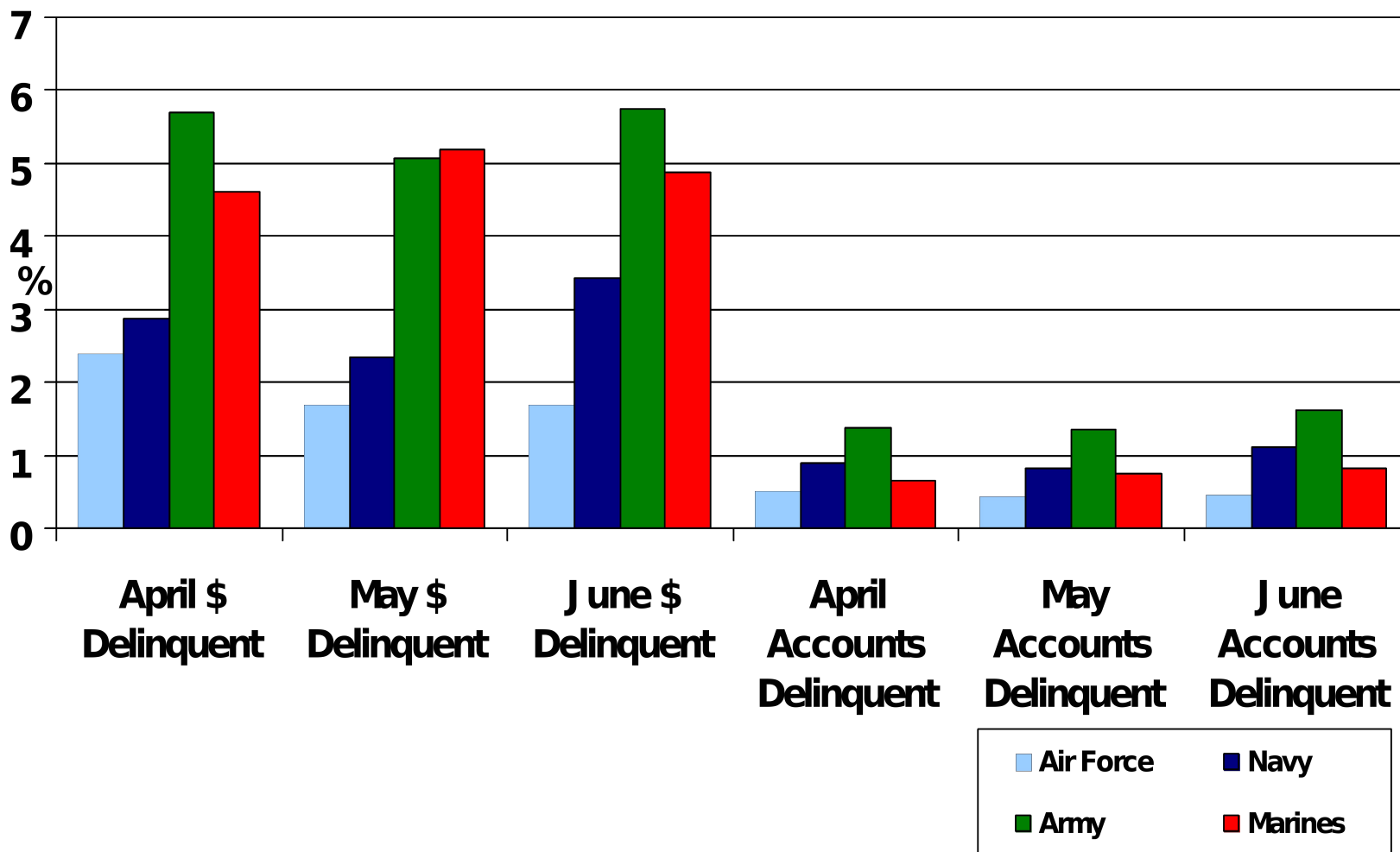
- **Congressionally mandated DoD directed program to pay expenses for official travel**
- **Marine Corps traditionally has had the highest delinquency rates of all the services**
- **The tide is turning, for the last year the Marine Corps has made great strides in  
reducing number of accounts delinquent and moved into 2nd Place behind the Air Force**
- **The leading factor in our recent success has been Command involvement**

***Marine Corps will be #1 with your assistance***

- **DoD will transition to a different service provider, switching from Bank of America to  
a "NEW" financial institution**

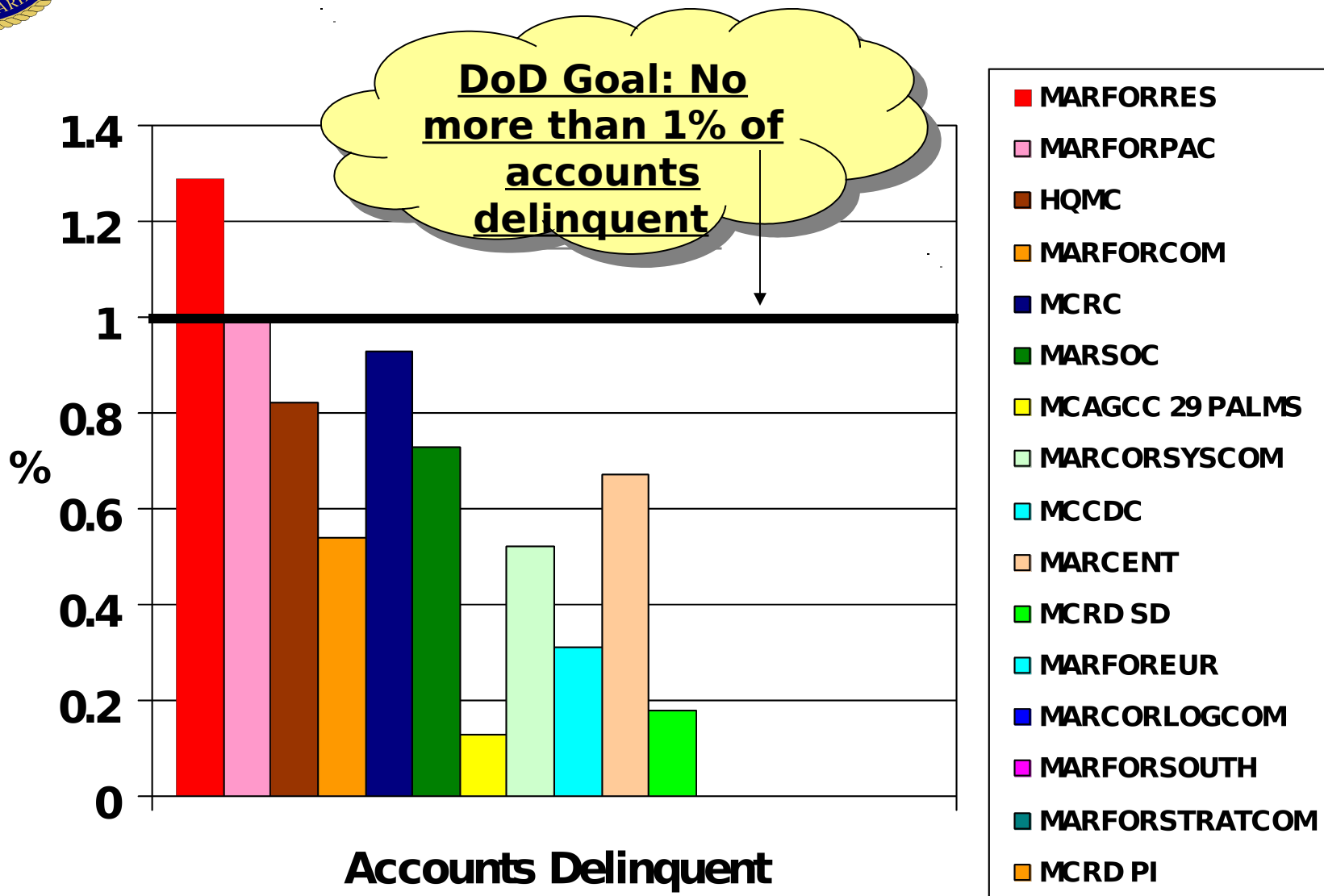


# ***GTCCP Service Comparison Apr-Jun 07***



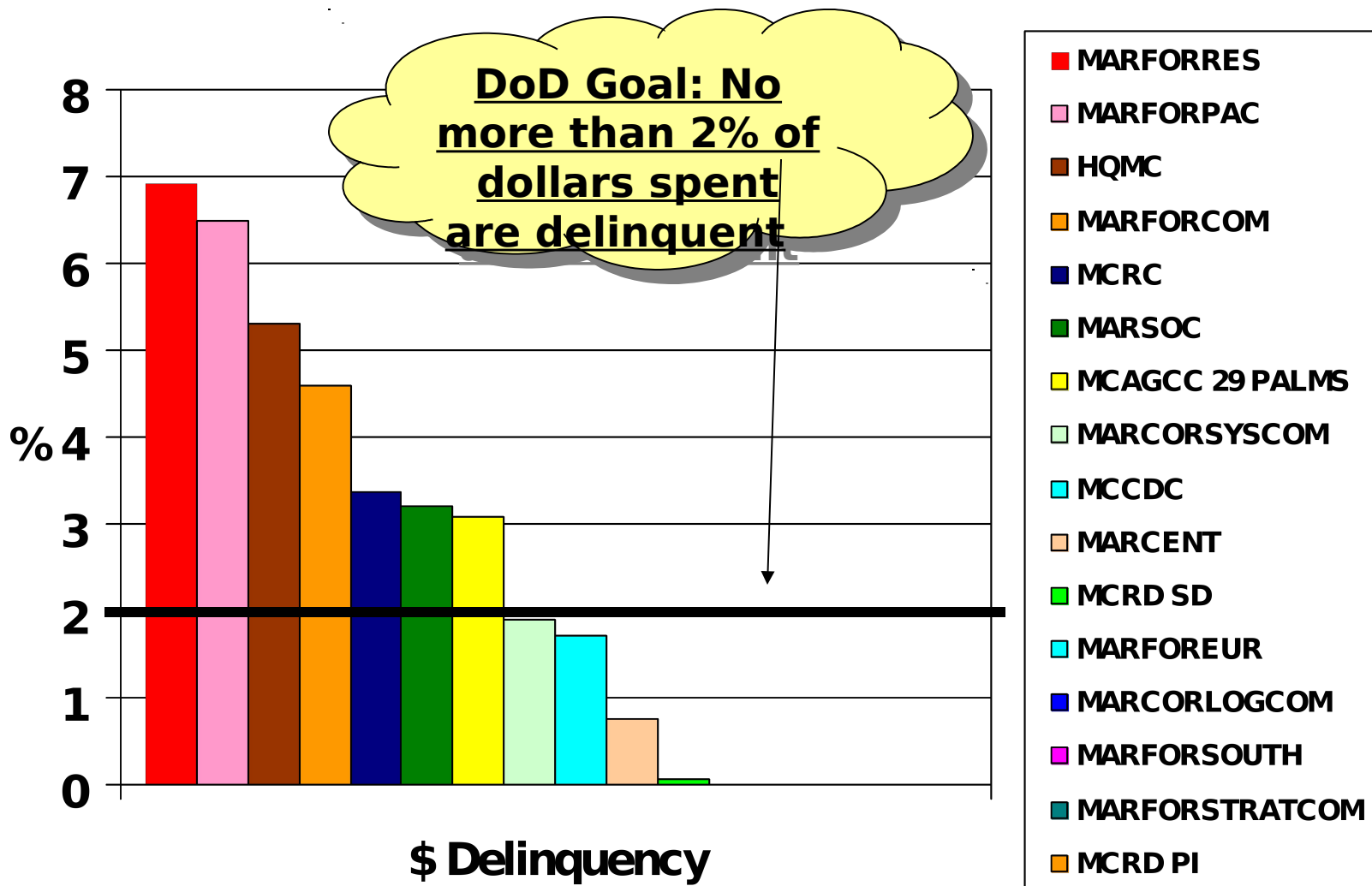


# Accounts Delinquent by Command - Jun 07





# Dollars Delinquent by Command - Jun 07





# ***Command Involvement is Key***

- Proactively manage your program
  - Review GTCCP metrics with the APC (at least monthly)
  - Determine process weaknesses
  - Make APC part of check-in/out procedures
  - Insist on the use of the Defense Travel System (DTS)
  - Insist on proper and timely submission/completion of travel claims
  - Deactivate cards between periods of travel for “at risk “ travelers and restricted card-holders
- <https://www.gov-eagles.bankofamerica.com>



# Questions?

